

## RESOLUTION CA 14/1995

**Subject:** CEN Optimization

The CEN/CA,

- having heard the report of Mr I. Jachwitz as convenor of the Task Force "review of technical structures" created by virtue of resolution CA 1/1995,
- thanking the Task Force members as well as the CEN/CS staff for the work done in that respect,
- recognizing that the CEN/TCs are the key protagonists in the CEN system
  
- approves the following principles:
  - CONCEPT OF THREE LAYERS FUNCTIONS
    - technical policy
    - programming
    - drafting
  
  - DELEGATION TO THE LOWEST POSSIBLE LEVEL
  - MANAGEMENT BY EXCEPTION
  - BUSINESS PLAN FOR ALL TCs
  - ASSESMENT OF TC BUSINESS PLAN BY AN APPROPRIATE MECHANISM (STRATEGIC REVIEW PANELS OR BTS)
  - GROUPING OF TCs
  - TRAINING FOR TECHNICAL WORK
  - STATUS OF EXPERTS IN WGS
  - PROFESSIONAL SUPPORT TO WGs
  - NEW CEN INFORMATION SYSTEM
  - PRODUCTION FORECASTS
  - CLARIFICATION OF ACCOUNTABILITIES
- considers that the proposals contained in this document is the way forward, in order to optimize the efficiency of CEN, subject to the following observations:
  - practical implementation must be preceded by careful preparation, in terms of detailing as far as necessary work processes, procedures responsibilities, and in terms of communication

- further elaboration is still needed in some areas, particularly in order to clarify the practical organization of the management interface between TCs and the upper layer of CEN, including the precise mechanisms to assess the business plans
- decides to
  - request members to transmit in writing to the Secretary General their comments and concrete proposals for improvement of document CA N 828 ( and its annexes) and document CA N 830, before 15 August
  - request the Task Force - Evaluation of Technical Structures,
  - to improve the proposals in the light of comments made by members
  - to prepare the implementation process, which is to be initiated, step by step, in a timely fashion, taking care to ensure adequate communication to all parties concerned within the CEN System
  - to report progress at the next CA meeting